



Photo: Guayaquil cement plant in Ecuador (Credit: Holcim Group)

HOLCIM

Holcim achieved all 2025 targets with strong profitable growth

Holcim achieved excellent 2025 results. The company reported full-year net sales of CHF 15.724 billion, up +3.0% in the financial year. The recurring EBIT has been CHF 2.876 billion, up +10.3%, while the industry-leading recurring EBIT margin expanded to 18.3% with earnings per share of CHF 3.22, up +5.0%. Holcim completed 21 transactions in 2025 to sharpen its geographical footprint and to focus on attractive markets and business segments. A total of 18 value-accretive acquisitions were completed, including Xella, a European leader in sustainable and innovative walling systems, and Cementos Pacasmayo, a leading Peruvian producer of building materials. Customer demand for Holcim's sustainable offering continued to increase. In 2025, net sales of Holcim's low-carbon ECO-Pact concrete increased to 31% YoY, while net sales of ECOPlanet increased to 36% of cement net sales YOY.

Holcim has been the global leader in the production of calcined clay cements in 2025. The company is accelerating the use of calcined clay that can reduce the CO₂ footprint in cement production by 50%. Globally, the company is currently retrofitting existing kilns. The largest of these is at the Guayaquil cement plant (photo) of Holcim Ecuador, which was commissioned in

2H 2025 and is able to produce up to 0.9 Mta of calcined clay cements. In 2025, Holcim has been produced calcined clay in 5 sites, 3 in Europe and 2 in Latin America. In Asia, the Middle East, and Africa alone, 12 cement kilns are modified. The company aims to operate at least 30 clay production sites by 2030.

<https://www.holcim.com/sites/holcim/files/docs/27022026-press-finance-holcim-fy-2025-results-en.pdf>

<https://www.holcim.com/sites/holcim/files/docs/27022026-finance-holcim-fy-2025-analyst-presentation-en.pdf>

Miljan Gutovic | Chief Executive Officer: “I sincerely thank Holcim’s over 45,000 employees for their outstanding work and our excellent results. With all 2025 targets achieved, our Next-Gen Growth 2030 strategy is in full execution. We delivered strong, profitable growth in 2025, with a double-digit recurring EBIT increase in local currency and an industry-leading margin of 18.3%. Margin expansion was driven by strong cost discipline, operational excellence, and the scaling up of our sustainable offering to meet increased customer demand.”

SPOTLIGHT